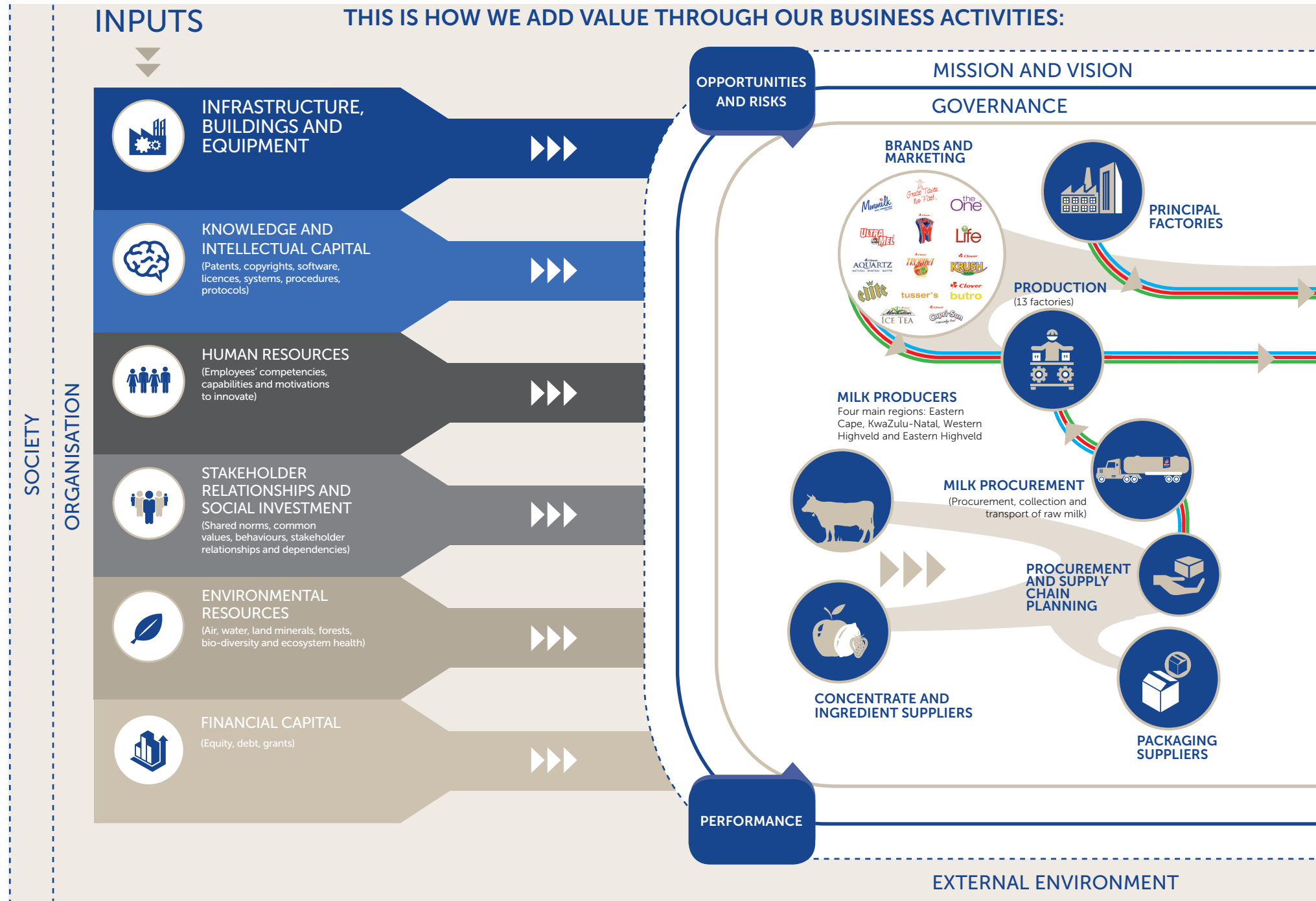
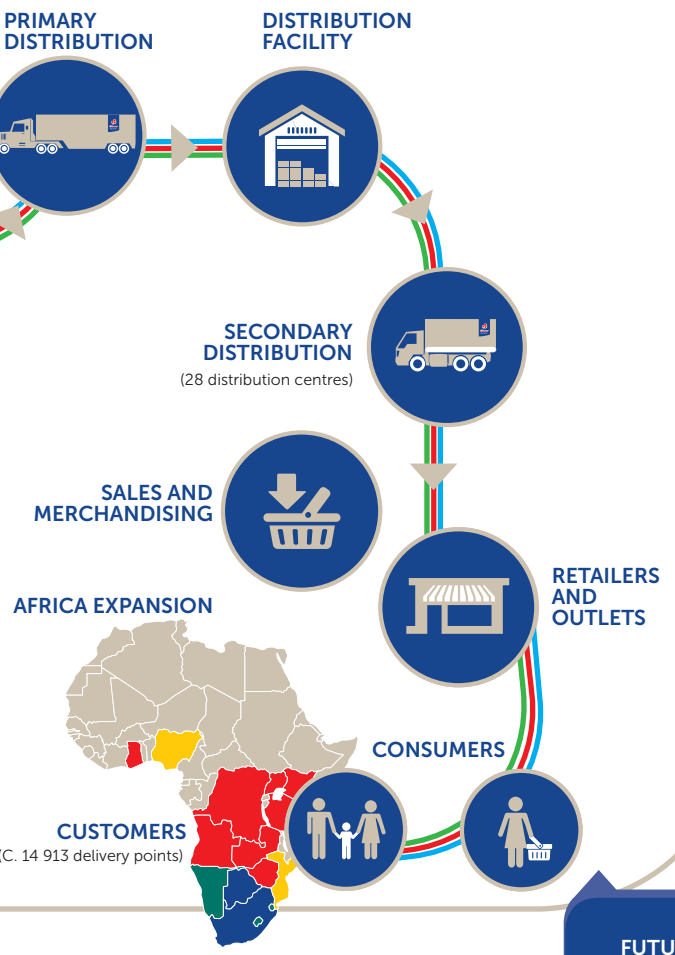


OUR BUSINESS MODEL AND THE SIX CAPITALS



OUTPUTS

STRATEGY AND RESOURCE ALLOCATION



FUTURE OUTLOOK

▶▶▶	MANUFACTURED	<ul style="list-style-type: none"> Dairy products and beverages Distribution Sales and merchandising
▶▶▶	INTELLECTUAL	<ul style="list-style-type: none"> Brands, trademarks and patents Information systems
▶▶▶	HUMAN	<ul style="list-style-type: none"> Exceptional performance Legal compliance Growing competence and diverse workforce Ethical leadership
▶▶▶	SOCIAL AND RELATIONSHIPS	<ul style="list-style-type: none"> Mama Africa Stakeholders
▶▶▶	NATURAL	<ul style="list-style-type: none"> Environment, water, electricity, fuel, waste and carbon footprint considerations
▶▶▶	FINANCIAL	<ul style="list-style-type: none"> Annual financial statements

ORGANISATION
SOCIETY

* Departments supplying support services in the Group are Quality, Procurement, Legal, Risk, Supply Chain, HR, IT, Planning, Finance and Marketing.